

GABRIEL M.C. KOR (MR)

LLM International Construction Contracts (Valedictorian/Pass with Excellence) (Paris-Panthéon-Assas University) • MSc Construction Law and Dispute Resolution (Merit) (King's College of London) • LLM Commercial and Corporate Law (Merit) (University of London) • LLB (Second Class Hons) (National University of Singapore) • BSc Building (First Class Hons) (National University of Singapore) • PGDip Banking and Finance Law (Merit) (University of London) • PGCert International Business Law (Merit) (University of London) • Advocate and Solicitor (Republic of Singapore) (Non-Practising)



Associate Professor (Practice)
Department of the Built Environment
College of Design and Engineering
National University of Singapore
4 Architecture Drive Singapore 117566
Tel: (65) 6601 3599; Fax: (65) 6775 5502
Room: SDE1-04-16
Email: Gabriel.Kor@nus.edu.sg

ACADEMIC/PROFESSIONAL QUALIFICATIONS:

- LLM International Construction Contracts (Valedictorian/Pass with Excellence), Paris-Panthéon-Assas University.
- MSc Construction Law and Dispute Resolution (Merit), King's College London.
- LLM Commercial and Corporate Law (Merit), University of London.
- LLB (Second Class), National University of Singapore.
- BSc Building (First Class), National University of Singapore.
- PGDip Banking and Finance Law (Merit), University of London.
- PGCert International Business Law (Merit), University of London.
- WSQ Advanced Certificate in Learning and Performance 2.0 (ACLP 2.0).
- NEC-Accredited NEC4 Engineering and Construction Contract (ECC) Project Manager.
- International Arbitration Expert (IArbX) Fellow (Distinction).
- FIDIC Contracts Expert (FCX) Fellow (Distinction).
- Hong Kong Institute of Construction Adjudicators Training.
- Advocate and Solicitor, Supreme Court of Singapore (Non-Practising).
- Member, Singapore Academy of Law.

EMPLOYMENT RECORD (SELECTED):

- Associate Professor, National University of Singapore.
- Lecturer and Tutor, National University of Singapore.
- General Counsel, Defence Science and Technology Agency.
- Lawyer, Hogan Lovells Lee & Lee.
- Lawyer, Drew & Napier LLC.
- Contracts Officer, Land Transport Authority of Singapore.

ADMINISTRATIVE LEADERSHIP:

- Deputy Head of Department (Academic), Department of the Built Environment, College of Design and Engineering, National University of Singapore, July 2022 to present.
- Faculty Advisor to the Building and Estate Management Society (BEMS), July 2025 to present.
- Mentor to the Engineering Scholars Programme, College of Design and Engineering, National University of Singapore, July 2025 to present.
- Programme Director, BEng (Infrastructure and Project Management), Department of the Built Environment, College of Design and Engineering, National University of Singapore January 2022 to June 2022.
- Programme Director, BSc (Project and Facilities Management), Department of the Built Environment, School of Design and Environment, College of Design and Engineering, National University of Singapore, July 2018 to June 2022.
- Deputy Programme Director, BSc (Project and Facilities Management), Department of the Built Environment, School of Design and Environment, National University of Singapore, December 2016 to June 2018.
- Course Coordinator, Practical Training Scheme, Department of the Built Environment, School of Design and Environment, National University of Singapore, 2017 to 2018.
- Course Coordinator, Student Exchange Programme, Department of the Built Environment, School of Design and Environment, National University of Singapore, 2017 to 2018.

PROFESSIONAL/CONSULTING ACTIVITIES:

- Instructor for the Certification Course in Collaborative Contracting (Construction) for Building and Construction Authority Academy, July 2026 to present.
- Lecturer for Global Construction Law, Southeast University Law School, May 2026.
- Instructor for the National University of Singapore SGUS Programme in 5D BIM for Built Environment Professionals (Contract Management), National University of Singapore, November 2020 to present.
- Instructor in Dispute Management for the Professional Certificate in Infrastructure and Construction Project Management, National University of Singapore, July 2020 to present.
- Member, Conseil International du Bâtiment Commission W113 – Law and Dispute Resolution, International Council for Research and Innovation in Building and Construction, Conseil International du Bâtiment, 2017 to present.
- Instructor in Dispute Management for National University of Singapore – University of Moratuwa International Joint Executive Programme in Project Management, National University of Singapore, 2017 to 2018.

UNDERGRADUATE TEACHING:

- IPM1102 Infrastructure and Project Management Law.
- PF3207 Project Management Law.
- PF3306 Facilities Management Law and Contracts.
- IPM4101/IPM4101T Dissertation.
- EG3611A Industrial Attachment.
- EG3612 Vacation Industrial Attachment.

RESEARCH INTERESTS:

- Construction and engineering law, construction contracts, and contract governance in the built environment.
- Collaborative working and procurement in the built environment.
- Dispute avoidance, adjudication, and dispute resolution in the built environment.
- Legal aspects of facilities management.
- Legal aspects of sustainability of the built environment.
- Legal aspects of technology in the built environment.

PUBLICATIONS:

- **Gabriel Kor**, 'Constructing the Evolution of the Quantity Surveyor under NEC4 in Asia: From Cost Manager to Collaborative Contract Leader', Proceedings of the Pacific Association of Quantity Surveyors Congress 2026, Colombo, Sri Lanka (pp. 735-747), 25 Aug 2026. Awarded the Best Technical Paper Award.
- **Gabriel Kor** and Frank Ngoh, 'Facilities Management Contracting in Singapore: Legal Development and the NEC4 FMC' Const. L.J. 2026, 42(2), 87-118.
- **Gabriel Kor**, 'Collaborative Contracting in the Built Environment: The Singapore Way' [2025] ICLR 239.
- Anne M. Netto, Alice Christudason and **Gabriel Kor**, 'The *Contra Proferentem* Rule and Standard Forms of Construction Contracts' [2002] ICLR 387.
- Christina Ng and **Gabriel Kor**, 'Singapore', in Dennis Campbell and Christian T. Campbell (eds), *International Public Procurement* (Oceana Publications Inc 2005).

AWARDS:

- College Educator Award (CEA), College of Design and Engineering, National University of Singapore, AY2024/2025.
- College Teaching Excellence Award (CTEA), College of Design and Engineering, National University of Singapore, AY2023/2024.
- College Educator Award (CEA), College of Design and Engineering, National University of Singapore, AY2022/2023.
- University Annual Teaching Excellence Award (ATEA), Individual Award, National University of Singapore, 2022.
- College Teaching Excellence Award (CTEA), College of Design and Engineering, National University of Singapore, AY2021/2022.
- School Teaching Excellence Award (STEA), School of Design and Environment, National University of Singapore, Honour Roll 2021.
- School Teaching Excellence Award (STEA), School of Design and Environment, National University of Singapore, AY2020/2021.
- School Teaching Excellence Award (STEA), School of Design and Environment, National University of Singapore, AY2019/2020.
- School Teaching Excellence Award (STEA), School of Design and Environment, National University of Singapore, AY2018/2019.
- Singapore Institute of Building Gold Medal.

- Singapore Contractors Association Limited Gold Medal.
- Building and Estate Management Alumni Gold Medal.
- Lee Foundation Award.