Department of Industrial and Systems Engineering and Management - IE3100M Systems Design Project (SDP) AY20/21

NUS of Singapore

Workflow Improvement of Outpatient Physiotherapy Referrals for

Patients with Pre-Operative Knee Osteoarthritis

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BACKGROUND INFO

Company Information:

The Centre of Functional Mobility and Enabling Technology (CFMET) is one of the 6 Centres of Excellence under the National University Health System (NUHS). The Centres were set up to address current and emerging healthcare needs in Singapore.

Problem Background:

METHODOLOGY

Osteoarthritis (OA) affects around 40% of adults in Singapore and is prevalent in up to 19.8% of people aged between 60-69 years. Lower-limb physiotherapy (PT) is crucial for the pain management and rehabilitation of OA patients preoperatively and may be the only mode of treatment for those unable to undergo surgery. A dynamic patient referral system is key to ensuring that patients can get treated promptly.



- appointments outside recommended 2-week SLA
- Patients are missed out during the referral process
- PSA's understanding/ first-come, first-served
- **Doctors enter minimal** information or use unknown medical jargon in referral form

OBJECTIVES

- **Introduce priority** system
- Speeds up process of scheduling PT appointments for the Patient Services Associate (PSA) department

Create structured form for doctors

• Streamlines patient details to only include relevant information needed for making PT referrals

PROPOSED SOLUTIONS

- Literature reviews
- Discussions with industry supervisor
- Shadow NUH PSA to observe referral process
- Obtain referral data from NUH rehabilitation staff
- Revise current Aurora interface
- Provide alternative system
- Create algorithm (Excel VBA)
- Survey NUH doctors (qualitative)
- Analyse accuracy of prioritization using Kendall Tau distance (quantitative)

Prioritization using VBA

- Streamline data collected from doctors to allow prioritization of patients
- Added fields: Pain level, WHO Analgesia Ladder, Duration of symptoms, Functional mobility level
- Each factor assigned a weightage to assess a patient's urgency for PT.
- Patients arranged in descending order beginning with highest score (most urgent first)
- PSA can sort patients with the click of a button
- The data will be gathered using the methods below

2	2 New Aurora interface, Excel User Form		
	Aurora revamp	Excel User Form	
•	End-goal solution	 Temporary solution while Aurora revamp is in development. 	
•	Additional pop-up containing new required fields for doctor to fill in when ordering PT	 Doctors fill in Excel User Form containing the new fields and generate a unique string to be copied and pasted into the current blank text box 	
•	Patient data downloaded by PSA will be included in the new columns	• When PSAs download the data, they will be given a VBA tool to split the string into the new information.	

RESULTS ANALYSIS

SKILLSETS ACQUIRED

ISE concepts applied

New skills acquired

Feedback from NUH doctors

Formulate solutions

Identify

problems



Accuracy of prioritization

<u>Step 1</u>:

2

1

- Create 5 dummy patients with randomized health conditions
- Ask 12 different doctors to rank patients according to priority

<u>Step 2</u>: Apply Kendall Tau logic (analyse similarity)

$$K(\tau_1, \tau_2) = \sum_{\{i,j\} \in P} \overline{K}_{i,j}(\tau_1, \tau_2)$$

- **Results:**
 - Average Kendall Tau distance = **0.10003**
 - Accuracy rate = **90%**

Operations Research Used to create sorting algorithm Modelling & Analytics Used Python to assess accuracy of prioritization

algorithm

Microsoft Excel VBA Used as a platform for handling and sorting patient data **Figma Prototyping** Used to build an interactive prototype for user testing