

IE3100R – Systems Design Project IMPROVING DYSON'S CHINA SUPPLY CHAIN FORECAST & OPERATIONS

-Industrial Systems Engineering and Management-

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PHASE I – SHORT TERM FORECASTING

INITIAL ANALYSIS & APPROACH



• Trend & seasonality not obvious

At Model Level:

Noisy

CATEGORY SALES (FULLSIZE)



At Category Level: • Clear trend & seasonality

METHODOLOGY

Hierarchical Time Series Decomposition

Model Sales Forecast = Category Sales Forecast x Model Proportion Forecast

CATEGORY SALES

For Data Points >= 24 Months Manual Curve Fitting + Seasonally Naïve

For Data Points < 24 Months Direct + ARIMA

MODEL PROPORTION

Forecasted Proportion For Data Points >= 24 Months Deseasonalised + Naïve

For Data Points >= 3 Months Direct + 3-Month Moving Average

For Data Points < 3 Months Direct + ETS

PHASE II – LONG TERM FORECASTING

METHODOLOGY





IMPLEMENTATION

PHASE III – FRAMEWORK



RESULTS & VALIDATION

CATEGORY SALES FORECAST

ΜΑΡΕ	Naive	Seasonal Naive	Average	3M Average	6M Average	ARIMA	ETS
Direct	0.571627	0.480599	0.789623	0.849302	1.147219	0.637535	0.584823
Deseasonalised	0.467641	0.451828	0.635317	0.404273	0.42096	0.35085	0.360828
Manual Curve Fitting	0.411036	0.342711	3.161434	0.312972	0.349431	0.41534	3.153406
Auto Curve Fitting	0.399496	1.010714	0.890664	0.404226	0.630358	0.659642	0.775211

MODEL PROPORTION FORECAST

ΜΑΡΕ	Naive	Seasonal Naive	Average	3M Average	6M Average	ARIMA	ETS	Forecasted Proportion
Direct	0.734549	0.560955	0.80903	0.817438	0.988515	0.741534	0.695491	
Deseasonalised	0.530023	0.522021	0.758369	0.694666	0.677508	0.362417	0.632253	
Manual Curve Fitting	0.424028	0.694153	0.718298	0.574798	0.587906	0.573402	0.574863	
Auto Curve Fitting	28.99361	17.777	14.46589	11.4268	11.94431	9.169831	5.148105	
Deseasonalise Model With Category Data	0.53955	0.578786	0.601365	0.488936	0.488853	0.448874	0.477397	
Hierarchical Proportion	0.977779	0.977779	1.098197	1.005399	0.999506	0.999431	0.988177	0.9835