

Department of Industrial Systems Engineering and Management

# Changi Airport Group (CAG) Future Terminal 5 (T5) Remote Bussing Operations

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## **PROJECT OVERVIEW**

#### **PROBLEM DEFINITION**

Currently, remote bussing operations account for a significant number of flights in Changi Airport during peak hours.

As the total air passenger traffic demand is expected to outgrow the current design capacity of all the existing terminals (T1 to T4) by 2030, CAG is planning the development of T5 to support the surge in air traffic.

To cater for various future scenarios and safeguard the operation flexibility, a sufficient remote bussing capability should be planned for T5 from an early stage. This project aims to find the different configurations of remote bussing services to support remote flight operations in T5.

### **KEY OBJECTIVES**

(3)

- (1) Plan for quality remote bussing service and customer satisfaction with least number of resources.
- Performance Indicators (2)
  - a. Customer Satisfaction b. Resources - Number of Buses
  - Travelling Time
  - Effective Utilisation - Number of Transfers - Number of Personnel
  - Service Level Constraints
  - No bus arriving at the bus bays or planes will be late for more than 2 minutes

### **KEY SKILLSETS**

#### Simulation

- Model Building and Validation - Solution Analysis

#### Systems Thinking

- Examine the interactions of the components in the system

#### Optimisation

- Find an optimal resource allocation

# METHODOLOGY



**PROPOSED APPROACH** 

While establishing different configurations of remote bussing services, the route that the buses will travel and the resources needed under each configuration has to be considered when building the simulation models.

#### **Arrival Model Scenarios**

- 1. Bus all passengers to arrival dropoff
- 2. Bus all passengers to nearest bus bays

**Departure Model Scenarios** 

- 1. Bus all passengers from headhouse
- 2. Bus all passengers from nearest bus bays

IMPLEMENTATION



#### RESULTS

Using the projected flight schedule files for Planning Milestone 1 and 2, given to us by CAG, we ran the arrival and departure simulation models and obtained the following results:

#### **TOTAL TRAVELING TIME**

Arrival	Departure	

Scenario 1: Arrival to nearest bus bays, departure from nearest bus bays Scenario 3: Arrival to arrival drop off, departure from nearest bus bays Scenario 2: Arrival to nearest bus bays, departure from headhouse only Scenario 4: Arrival to arrival drop off, departure from headhouse only

Time (hh:mm)

74

2

74

3

74

4

74

BUSES IN USE (HOURLY)	
Planning Milestone 1	Planning Milestone 2
100	20

#### **BUS UTILISATION**

Scenario	1	2	3	4
Planning Milestone 1	0.523	0.548	0.528	0.560





Peak Hours: o am – 10 am				
Scenario	1	2	3	4
Bus Required	83	82	83	81



#### **RESULTS SUMMARY**

#### Planning Milestone 1's Flight Schedule

Scenario	1	2	3	4
Number of Transfers	2	1	1	0
Bus Required	83	82	83	81
Total TT* Arrival (avg mins)	34.9	34.9	35.6	35.6
Total TT* Departure (avg mins)	36.4	36.8	36.4	36.8
Bus Utilisation	0.523	0.548	0.528	0.560

#### Planning Milestone 2's Flight Schedule

Scenario	1	2	3	4
Number of Transfers	2	1	1	0
Bus Required	74	74	74	74
Total TT* Arrival (avg mins)	33.5	33.5	35.3	35.3
Total TT* Departure (avg mins)	36.5	37.1	36.5	37.1
Bus Utilisation	0.528	0.542	0.533	0.548

**KEY FINDINGS** 

Based on the results generated, our simulation model gives CAG the support needed to make planning decisions that will impact Changi T5's future operations. Our model findings are in line with the massive scale of T5, where a large pool of buses will be required for their remote bussing operations as well.

### CONCLUSION



Scenario

**Bus Required** 

Our project meets the objectives of providing CAG the remote bussing operation simulation model and the hard data that will aid them in decision making.



General number of buses needed is around 80 buses.



Scenario 4 is a better cost minimising option but more analysis should be done to carefully weigh the different travel experiences in all 4 scenarios.

\*TT is the travelling time